

TIGERS

BALMAIN LEAGUES CLUB
CONCISE ANNUAL REPORT 2010



TIGERS
FIVE DOCK

TIGERS
SYDNEY
MARKETS

TIGERS
BALMAIN

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www.tigers.org.au

PRESIDENT'S REPORT



2010 was another very difficult year for the Leagues Club, with trading being seriously affected by redevelopment proposals and the plans for Sydney Metro which were ultimately abandoned.

Although the financial reports for the club do not make wonderful reading, the figures should be read in context in that most of the loss figures in the financial reports were either non cash items or non recurring items. Club trade was generally satisfactory, given the very difficult circumstances in which the club operated.

The Leagues Club closed after been given notice to vacate the site to make way for Sydney Metro. It was particularly galling to learn of the cancellation of the Sydney Metro project a matter of weeks after irreversible decisions had been made regarding the closing of the club. It is also galling to see the club premises sit idle in circumstances where with the provision of proper notice to us, it didn't need to be that way. Hopefully, before it's too late, there will be an acknowledgement of the damage which has been done to us and the appropriate measure of compensation will follow.

On the other side of the ledger, our new venues at Sydney Markets and Five Dock were opened, and are both trading well. Our short term objective was to manage our exit from Rozelle and our entry to those two new venues. We have achieved this objective. Our medium term objective is to trade well from Five Dock and Sydney Markets whilst the Rozelle site is being redeveloped. The signs, in this regard, are good. Our long term objective is to have a new club at the Rozelle site, and three venues successfully trading.

The progress of the development, to date, has been disappointing with obstacles being thrown in our way almost at every turn. In July, 2010, the Joint Regional Planning Panel rejected the development application for redevelopment of the site. Hopefully by the time you read this report, and by the time of our annual meeting, we will have better news for you in relation to the redevelopment application. When a further application is submitted for a public exhibition process, I strongly urge all members of the club to indicate, in writing and in the most forceful terms, their support for the proposal. Nobody should underestimate the necessity for a strong show of

PRESIDENT'S REPORT

support for the redevelopment application, nor should they underestimate the positive effect that their support can have. Support the Tigers when we need your support the most.

The various sporting clubs associated with the Leagues Club are a considerable source of strength to our club. My thanks to all those who are associated with the organisation through these clubs, particularly all of those who are tireless in their work promoting the Black and Gold Sports Council. Once again, sincere congratulations to the Black and Gold Sports Council for their efforts in raising over \$100,000 for Camp Quality. Congratulations to all award winners of the various clubs through 2010.

The retirement of CEO Tim Camiller has left a hole in our club which will be difficult to fill after the great contribution which he has made to the club over many years. Leonie Macks, Malik Arunachalam and Nicole Florio are a source of management strength to the club and do wonderful work for us. I would like to extend my sincere thanks to all of our wonderful staff for their efforts this last year. Without their loyal commitment and hard work especially with the closure of Rozelle and the opening of TIGERS Sydney Markets and TIGERS Five Dock. Without their efforts these tasks would not have been possible.

A handwritten signature in cursive script that reads "K. Rooney".

Kevin Rooney
President

DIRECTORS



KEVIN ROONEY
PRESIDENT

PROFESSIONAL

Retired
Former Business Manager

CLUB INVOLVEMENT

Member of the Board since 1987

COMMITTEE MEMBER

Disciplinary
President, Black & Gold



JOHN PEARSON
DIRECTOR

PROFESSIONAL

Chairman, Sydney Markets Limited
Director, Randwick Petersham Foundation (Cricket)

CLUB INVOLVEMENT

Member of the Board since 2001

COMMITTEE MEMBER

Finance
Corporate Governance (Chairman)



DANNY STAPLETON
DIRECTOR

PROFESSIONAL

Player 1985 - 1994
Director, Priority Coatings Pty Ltd

CLUB INVOLVEMENT

Member of the Board since 2003
West's Tigers Board (alternate) since 2003

COMMITTEE MEMBER

Football (Chairman)



DAWN FRASER AO MBE
DIRECTOR

PROFESSIONAL

Olympian 1956, 1960, 1964
Director, NRMA Motoring and Services Ltd

CLUB INVOLVEMENT

Member of the Board since 1997
West's Tigers Board since 1999



DAVID TRODDEN
DIRECTOR

PROFESSIONAL

Bachelor of Commerce (UNSW)
Bachelor of Laws (UNSW)
Solicitor of Supreme Court of NSW since 1984

Senior Partner - DTA Lawyers

CLUB INVOLVEMENT

Member of the Board since 1999
Chairman of the Board since 2002
West's Tigers Board since 2001
Chairman, West's Tigers Board 2010
NSWRL Board 2010,
ARL Board 2010

COMMITTEE MEMBER

Finance



LESLIE GLEN
DIRECTOR

PROFESSIONAL

Consultant Surgeon Balmain District Hospital 1975 - 93
Vila Central Hospital (Republic of Vanuatu) 1985 - 88
Concord Repatriation General Hospital 1993 - present

CLUB INVOLVEMENT

Appointed to Board 1989
Resigned 1999
Re-appointed 2000
West's Tigers Board since 2001

COMMITTEE MEMBER

Football
Corporate Governance



MARK CROWE
DIRECTOR

PROFESSIONAL

Chief Executive Officer, Australian Marketing Institute
Bachelor of Commerce (UNSW)

CLUB INVOLVEMENT

Member of the Board since 2004

COMMITTEE MEMBER

Finance (Chairman)
Corporate Governance



KRIS KUMAR
DIRECTOR

PROFESSIONAL

Bachelor of Engineering (Marine)
Masters in Facilities Management & Finance (Sydney University)

CLUB INVOLVEMENT

Member of the Board since 2004



PAUL SIRONEN
DIRECTOR

PROFESSIONAL

Player 1984 - 1998

CLUB INVOLVEMENT

Member of the Board since 2002
West's Tigers Board since 2002

COMMITTEE MEMBER

Football



STEVE LAVERS
DIRECTOR

PROFESSIONAL

Player 1975 - 1982
Company Director
Advanced Diploma of Business Management (University of Ballarat)

CLUB INVOLVEMENT

West's Tigers Board since 2007

COMMITTEE MEMBER

Football
Corporate Governance

DIRECTORS

MISSION & VALUES

Balmain Tigers Rugby League Football Club and Balmain Leagues Club will continue to:

- Promote and maintain our proud history
- Provide the best opportunities and pathways possible for all employees
- Be professional, progressive and performance orientated
- Anticipate and exceed our customers expectations
- Remain an integral part of our local community

NOTICE OF ANNUAL GENERAL MEETING

YEAR ENDED 31 OCTOBER, 2010

BALMAIN LEAGUES CLUB LIMITED
ABN 33 000 190 161

NOTICE IS HEREBY GIVEN THAT THE ANNUAL GENERAL MEETING OF THE MEMBERS WILL BE HELD AT TIGERS FIVE DOCK CLUB PREMISES, 20B BARNSTAPLE ROAD, FIVE DOCK ON SUNDAY 27 MARCH, 2011 AT 11:00AM

BUSINESS TO BE CONDUCTED AND THE ORDER THEREOF IS:

1. Confirmation of the Minutes of the previous Annual General Meeting of Members.
2. To receive and consider the Annual Report of the Board of Directors.
3. To receive and consider the financial report of the Company for the year ended 31 October, 2010 and the report of the auditors thereon.
4. Ordinary Resolutions.
5. Confirmation of appointment of Priestley & Morris as auditors.
6. General Business - to transact any business which may be lawfully brought forward.
7. To receive the results of the ballot for positions on the Board of Directors, and declare the successful nominees elected.

The meeting will be open to Members only and each Member will be required to produce their 2010 or 2011 Membership card to gain admission.

BALLOT FOR DIRECTORS

Pursuant to Rules 49(a) and (b) of the Constitution, the Board of Directors, is elected every second year. As an election was not held in 2010, there will be an election in 2011.

Nominations for the offices of two (2) Directors (as per the Constitution) are invited and must be delivered to the Secretary no later than 6.00pm on Saturday 26 March, 2011.

Voting is to be conducted at Tigers Five Dock. Members are reminded of their obligation to participate in the election of officers. Even though this is not a compulsory rule, it is to your benefit to ensure that responsible people are elected to direct the Club for the next two years.

HOURS OF POLLING (if required)

Tuesday 22 March, 2011: 12.00pm – 8.00pm
Wednesday 23 March, 2011: 12.00pm – 8.00pm
Thursday 24 March, 2011: 12.00pm – 8.00pm
Friday 25 March, 2011: 12.00pm – 8.00pm
Saturday 26 March, 2011: 12.00pm – 6.00pm (voting closes at 6:00pm)

Members must produce a 2010 or 2011 Membership card to obtain a ballot paper.

Employees of Balmain Leagues Club Limited are not entitled to vote at these elections and proxy voting is not permitted under the Registered Clubs Act.
By direction of the Board



Kevin Rooney
President
Date: Monday 31 January, 2011

RESOLUTIONS

FIRST ORDINARY RESOLUTION

That pursuant to the Registered Clubs Act:

- (a) The Members hereby approve and agree to expenditure by the Club in a sum not exceeding \$30,000 until the next Annual General Meeting of the Club for the following expenditure and benefits for Directors:
- (i) The reasonable cost of a meal and beverage for each Director immediately before, during and immediately after a Board or Committee meeting on the day of that meeting;
 - (ii) Reasonable expenses incurred by Directors in travelling to and from Directors' meetings, or other duly constituted committee meetings as approved by the Board from time to time on production of invoices, receipts or other proper documentary evidence of such expenditure;
 - (iii) The provision of designated car parking space for each Director;
 - (iv) Reasonable expenses incurred by Directors in relation to such other duties, including entertainment or special guests of the Club and other promotional activities performed by Directors, which activities and the expenses thereof are approved by the Board before payment is made on the production of invoices, receipts or other proper documentary evidence of such expenditure;
 - (v) The issue of suitable inscribed blazer and uniform for each Director;
- (b) The Members acknowledge that the benefits in paragraph (a) above are not available to Members generally but only to those who are Directors of the Club.

SECOND ORDINARY RESOLUTION

That pursuant to the Registered Clubs Act:

- (a) The Members hereby approve and agree to expenditure by the Club in a sum not exceeding \$40,000 for the professional development and education of Directors until the next Annual General Meeting and being:
- (i) The reasonable cost of Directors attending the Clubs NSW Association and Leagues Clubs Association of NSW Annual General Meetings and Conferences;
 - (ii) The reasonable cost of Directors attending seminars, lectures, educational tours, trade displays and other similar events as may be determined by the Board from time to time;
 - (iii) The reasonable cost of Directors attending other registered Clubs for the purpose of viewing and assessing their facilities and methods of operation, provided such attendances are approved by the Board as being necessary for the betterment of the Club;
- (b) The Members acknowledge that the benefits in paragraph (a) above are not available to Members generally but only to those who are Directors of the Club.

NOTES TO MEMBERS

These notes are to be read in conjunction with the proposed Ordinary Resolutions:

1. The First Ordinary Resolution is to have the Members in the General Meeting approve an amount no greater than \$30,000 for expenditure by the Club in relation to duties performed by the Club's Directors;
2. The Second Ordinary Resolution is to have the Members in the General Meeting approve an amount no greater than \$40,000 for the expenditure by the Club for Directors to attend seminars, lectures, trade displays and other similar events, including the Clubs NSW and Leagues Club Association of NSW Annual General Meetings plus conferences and to visit other Clubs to enable the Club's governing body to be kept abreast of current trends and developments, which may have significant bearing on the nature and way in which the Club conducts its business;
3. Each of the Ordinary Resolutions must be passed as a whole and cannot be amended from motions from the floor of the meeting or divided into two or more separate Ordinary Resolutions;
4. To be passed each Ordinary Resolution must receive votes in its favour from not less than a simple majority of those Members, who being entitled to do so, vote in person at the meeting.



Kevin Rooney
President
Date: Monday 31 January, 2011

DIRECTORS' REPORT

YEAR ENDED 31 OCTOBER 2010

Your directors present their report on the company for the financial year ended 31 October 2010.

DIRECTORS

The names of each person who has been a director during the year and to the date of this report are:

Kevin Rooney (President)	Paul Sironen	Kris Kumar	Steve Lavers
John Pearson	Danny Stapleton	Dr Leslie Glen	
David Trodden	Mark Crowe	Dawn Fraser	

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

PRINCIPAL ACTIVITY

The principal activity of the company during the financial year was operating licensed clubs. No significant change in the nature of this activity occurred during the financial year.

OBJECTIVES AND STRATEGIES

The company's short-term objectives are to:

- provide members with a hospitality offering that strives to exceed expectations
- provide Tigers staff with training and development opportunities.
- establish each Tigers venue as the hospitality venue of choice in our local communities.
- actively participate in and contribute to local community events.

The company's long-term objectives are to:

- continue to promote, maintain and protect our proud history
- be professional, progressive and performance oriented
- anticipate and strive to exceed customer expectations
- provide the best opportunities and pathways possible for all Tigers employees
- remain an active and integral part of our local communities

To achieve these objectives the company has adopted the following strategies:

- recently established two new premium hospitality venues; Tigers Five Dock and Tigers Sydney Markets and continues to navigate plans to open a new venue at Rozelle; Tigers Balmain.
- work closely with its members to ensure member expectations are being met and often exceeded.
- provide community development support expenditure funding to local community projects.
- provide in-house and external training to Tigers staff.

The company uses financial and non-financial data to measure its performance on a continuous basis. This is achieved by comparing financial performance to budget and to industry standards.

INFORMATION ON DIRECTORS

Refer to pages 4 to 5 for information on directors.

MEETINGS OF DIRECTORS

During the financial year, meetings of directors (including committees of directors) were held. Attendances by each director during the year were as follows:

	Board Meetings	Finance Committee
Kevin Rooney	12/12	-
John Pearson	9/12	6/12
David Trodden	12/12	11/12
Dr Leslie Glen	10/12	-
Paul Sironen	11/12	-
Danny Stapleton	12/12	-
Dawn Fraser	6/12	-
Steve Lavers	11/12	-
Mark Crowe	10/12	12/12
Kris Kumar	6/12	-

Going Concern

Refer to Note 1(a) in the notes to the concise financial report.

Significant Changes in State of Affairs

During the year Balmain Leagues Club Limited ceased to operate from its premises at Victoria Road, Rozelle as notice to vacate was received from the developer to accommodate the Metro Project. The call option agreement was taken up by the developer and the first and second mortgage settled in full.

Balmain Leagues Club Limited successfully completed the amalgamation with Sydney Markets Industries Club Limited and the Five Dock Bowling Club Limited as approved by the members. Tigers Sydney Markets and Tigers Five Dock have been operational from May 2010.

Members' Guarantee

The company is incorporated under the Corporations Act 2001 and is a company limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of \$4 towards any outstanding obligations of the company. At 31 October 2010, the collective liability of members was \$58,492 (2009: \$56,636). The company's membership at 31 October 2010 numbered 14,623 (2009 – 14,159).

Operating Results

The loss of the company after providing for income tax amounted to \$3,189,395.

Auditor's Independence Declaration

The auditor's independence declaration for the year ended 31 October 2010 has been received and can be found on page 10.

Signed in accordance with a resolution of the board of directors:



David Trodden

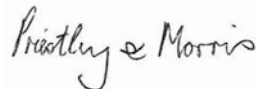
Director

Dated this 31st day of January 2011

AUDITOR'S INDEPENDENCE DECLARATION

I declare that, to the best of my knowledge and belief, during the year ended 31 October 2010, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.



Priestley & Morris
Chartered Accountants



P A Cordwell
Partner

Level 7
3 Horwood Place
Parramatta NSW 2150

Dated this 31st day of January 2011

Liability limited by scheme approved under Professional Standards Legislation

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BALMAIN LEAGUES CLUB LIMITED

REPORT ON THE CONCISE FINANCIAL REPORT

The accompanying concise financial report of Balmain Leagues Club Limited comprises the statement of financial position as at 31 October 2010, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended and related notes, derived from the audited financial report of Balmain Leagues Club Limited for the year ended 31 October 2010, as well as the discussion and analysis. The concise financial report does not contain all the disclosures required by Australian Accounting Standards.

Directors' responsibility for the concise financial report

The directors are responsible for the preparation and presentation of the concise financial report in accordance with Accounting Standard AASB 1039: *Concise Financial Reports* (including Australian Accounting Interpretations), statutory and other requirements. This responsibility includes establishing and maintaining internal control relevant to the preparation of the concise financial report, selecting and applying the appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on the concise financial report based on our audit procedures. We have conducted an independent audit, in accordance with Australian Auditing Standards, of the financial report of Balmain Leagues Club Limited for the year ended 31 October 2010. Our auditor's report on the financial report for the year was signed on 31st January 2011 and was not subject to any modification. Australian Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report for the year is free from material misstatement.

Our procedures in respect of the concise financial report included testing that the information in the concise financial report is derived from, and is consistent with, the financial report for the year, and examination on a test basis, of evidence supporting the amounts, discussion and analysis, and other disclosures which were not directly derived from the financial report for the year. These procedures have been undertaken to form an opinion whether, in all material respects, the concise financial report complies with Accounting Standard AASB 1039: *Concise Financial Reports* and whether the discussion and analysis complies with the requirements laid down in AASB 1039.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Corporations Act 2001. We confirm that the independence declaration required by the Corporations Act 2001, was provided to the directors of Balmain Leagues Club Limited on the same date as this auditor's report.

Auditor's Opinion

In our opinion, the concise financial report including the discussion and analysis of Balmain Leagues Club Limited for the year ended 31 October 2010 complies with Accounting Standard AASB 1039: *Concise Financial Reports*.

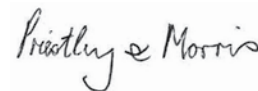
MATERIAL UNCERTAINTY REGARDING CONTINUATION AS A GOING CONCERN

Without qualifying our opinion, we draw your attention to Note 1(a) in the financial report which indicates that during the year ended 31 October 2010 the company incurred a net loss of \$3,189,395 and a cash flow deficit from operations of \$2,419,577, and as of that date had net current liabilities of \$1,497,654 and net liabilities of \$4,181,945.

These conditions, along with other matters as set forth in Note 1(a), indicate the existence of a material uncertainty which may cast significant doubt about the company's ability to continue as a going concern and therefore whether it will realise its assets and extinguish its liabilities in the normal course of business and at amounts stated in the financial report.

Note 1(a) also sets out the directors' reasons for preparing the financial report on a going concern basis.

No adjustments have been made in the financial report relating to the recoverability and classification of recorded asset amounts and classification of liabilities that might be necessary if the company does not continue as a going concern.



Priestley & Morris
Chartered Accountants

Level 7
3 Horwood Place
Parramatta NSW 2150

Dated this 31st day of January 2011

Liability limited by a scheme approved under Professional Standards Legislation.



P A Cordwell
Partner

DIRECTORS' DECLARATION

The directors of Balmain Leagues Club Limited declare that the concise financial report of Balmain Leagues Club Limited for the financial year ended 31 October 2010, comprising the discussion and analysis of the financial statements, statement of comprehensive income, statement of financial position, statement of changes in equity, statement of cash flows and notes to the concise report:

- (a) complies with Accounting Standard AASB 1039: Concise Financial Reports; and
- (b) is an extract from the full financial report for the year ended 31 October 2010 and has been derived from and is consistent with the full financial report of Balmain Leagues Club Limited.

This declaration is made in accordance with a resolution of the Board of Directors.



David Trodden
Director
Dated this 31st day of January 2011

MEMBERS PLEASE NOTE:

Members are requested to advise the Company Secretary in writing seven (7) days prior to the date of the Annual General Meeting of any query relating to the Financial Statements on which further information may be required. Such information, if obtainable, will be extracted from the financial records and be available at the Annual General Meeting.

Malik Arunachalam
Company Secretary

Members who wish to request a copy of the full financial report, please call 8789 3653.

DISCUSSION AND ANALYSIS OF THE FINANCIAL STATEMENTS

INFORMATION ON BALMAIN LEAGUES CLUB LIMITED CONCISE FINANCIAL REPORT

The concise financial report is an extract from the full financial report for the year ended 31 October 2010. The financial statements and disclosures in the concise financial report have been derived from the 2010 financial report of Balmain Leagues Club Limited.

A copy of the full financial report and the auditor's report will be sent to any member, free of charge, upon request.

The discussion and analysis is provided to assist members in understanding the concise financial report. The discussion and analysis is based on Balmain Leagues Club Limited financial statements and the information contained in the concise financial report has been derived from the full 2010 Financial Report of Balmain Leagues Club Limited.

STATEMENT OF COMPREHENSIVE INCOME

Revenue from ordinary activities reduced by 43%. This was as a result of the closure of the Rozelle venue and trading for 6 months only from the new venues at Five Dock and Sydney Markets. Interest on bank facilities incurred by the club has been reimbursed by the developer for the period to April 2010. Poker machine revenue reduced by 42% as a result of the closure referred to above. Poker Machine numbers reduced from 160 to 88 at the two new venues.

Total operating expenses for the period has reduced by \$5,724,433. Finance costs have reduced by \$842,783 as a result of the call option been taken up by the developer and the Bank West loan being settled. The change in the business model has resulted in a reduction in all areas of expense.

An impairment loss of \$260,996 has been booked as a result of the final closure and disposal of assets at Rozelle.

A restructuring and amalgamation expense of \$1,228,316 has been booked this year as a result of the closure of the Rozelle venue and the costs incurred in amalgamation with Five Dock Bowling Club Limited and Sydney Market Industries Club Limited. The closing down costs included redundancies paid to employees.

The trading of the club resulted in operating earnings, before income tax, finance costs, depreciation and significant expenses, of \$1,050,969. The loss before significant expenses was \$624,637.

STATEMENT OF FINANCIAL POSITION

Total Assets have decreased by \$23,139,303 with a corresponding decrease in Total liabilities of \$19,949,908. This resulted from the exercise of the call option by Rozelle Village and the drawdown of funds required in closing down the Rozelle venue and the establishment of the two new clubs at Five Dock and Sydney Markets.

STATEMENT OF CHANGES IN EQUITY

The total change in equity was a decrease of \$3,189,395 in retained earnings. The decrease represents the net loss for the year.

STATEMENT OF CASH FLOWS

Receipts from customers decreased by 39% as a result of the restructure. Cash flows used in investing activities of \$3,505,243 resulted from investment in Tigers Sydney Markets Club, Tigers Five Dock and other acquisition of property plant and equipment. Net cash at the end of the year decreased by \$384,667. This resulted mainly from the lower cash requirement to operate the two smaller venues and the outsourcing of the ATMs.

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 OCTOBER 2010

	NOTE	2010 \$	2009 \$
Poker machine takings		5,434,025	9,368,837
Revenue from sale of food and beverages		1,749,027	3,393,586
Other revenue		1,267,215	2,002,643
Total revenue	2	8,450,267	14,765,066
Administrative and running costs		(1,545,528)	(2,090,375)
Advertising, promotions, entertainment and membership expenses		(800,759)	(1,241,103)
Finance costs		(955,972)	(1,798,755)
Cost of food and beverages sold		(784,071)	(1,330,528)
Depreciation and amortisation		(719,634)	(747,009)
Poker machine duty and licences		(1,376,474)	(2,299,712)
Employee benefits expense		(2,725,225)	(4,964,223)
Other expenses		(167,241)	(327,632)
Total expenses (before significant expenses)		(9,074,904)	(14,799,337)
Loss before significant expenses		(624,637)	(34,271)
Significant expenses			
Grant to Balmain Tigers Rugby League Football Club Limited		(932,000)	(1,200,000)
Community support expenditure		(143,446)	(430,825)
Impairment loss on property, plant and equipment held for sale		(260,996)	(3,847,157)
Restructuring and amalgamation costs		(1,228,316)	-
		(2,564,758)	(5,477,982)
Loss before income tax		(3,189,395)	(5,512,253)
Income tax expense		-	(9,895)
Loss for the year		(3,189,395)	(5,522,148)
Other comprehensive income for the year, net of tax		-	-
Total comprehensive loss for the year		(3,189,395)	(5,522,148)

The accompanying notes form part of these financial statements

STATEMENT OF FINANCIAL POSITION AS AT 31 OCTOBER 2010

	NOTE	2010 \$	2009 \$
ASSETS			
Current assets			
Cash and cash equivalents		257,401	754,572
Trade and other receivables		111,276	425,400
Inventories		56,420	90,992
Other current assets		117,610	188,107
Property, plant and equipment held for sale	3	-	24,875,000
Total current assets		542,707	26,334,071
Non-current assets			
Property, plant and equipment		4,196,360	1,544,299
Total non-current assets		4,196,360	1,544,299
TOTAL ASSETS		4,739,067	27,878,370
LIABILITIES			
Current liabilities			
Trade and other payables		1,700,783	1,919,444
Borrowings	4	254,494	25,541,064
Provisions		41,768	201,500
Other liabilities		43,316	194,813
Total current liabilities		2,040,361	27,856,821
Non-current liabilities			
Trade and other payables		113,256	24,148
Borrowings	4	6,619,587	780,368
Provisions		37,563	68,500
Other liabilities		110,245	141,083
Total non-current liabilities		6,880,651	1,014,099
TOTAL LIABILITIES		8,921,012	28,870,920
NET ASSETS/(LIABILITIES)		(4,181,945)	(992,550)
DEFICIENCY			
Accumulated losses		(4,181,945)	(992,550)
TOTAL DEFICIENCY		(4,181,945)	(992,550)

The accompanying notes form part of these financial statements

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 OCTOBER 2010

	RETAINED EARNINGS/ (ACCUMULATED LOSSES) \$	TOTAL \$
2010		
Balance at 1 November 2009	(992,550)	(992,550)
Loss attributable to the company	(3,189,395)	(3,189,395)
Balance at 31 October 2010	(4,181,945)	(4,181,945)
2009		
Balance at 1 November 2008	4,529,598	4,529,598
Loss attributable to the company	(5,522,148)	(5,522,148)
Balance at 31 October 2009	(992,550)	(992,550)

The accompanying notes form part of these financial statements

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 OCTOBER 2010

	2010 \$	2009 \$
Cash flows from operating activities		
Receipts from customers	9,174,304	15,044,905
Payments to suppliers and employees	(10,482,521)	(14,454,643)
Grant to Balmain Tigers Rugby League Football Club Limited	(821,000)	(1,418,178)
Interest received and reimbursed	665,612	879,716
Finance costs	(955,972)	(1,798,755)
Net cash used in operating activities	(2,419,577)	(1,746,955)
Cash flows from investing activities		
Proceeds from sale of plant and equipment	69,458	41,000
Proceeds from sale of poker machine entitlements	180,000	165,000
Acquisition of property, plant and equipment	(3,754,701)	(1,339,566)
Net cash used in investing activities	(3,505,243)	(1,133,566)
Cash flows from financing activities		
Proceeds from borrowings	5,850,000	3,385,449
Repayment of borrowings	(309,847)	(460,441)
Net cash provided by financing activities	5,540,153	2,925,008
Net increase/(decrease) in cash held	(384,667)	44,487
Cash at beginning of financial year	630,836	586,349
Cash at end of financial year	246,169	630,836

The accompanying notes form part of these financial statements

NOTES TO THE CONCISE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2010

NOTE 1: BASIS OF PREPARATION OF THE CONCISE FINANCIAL REPORT

The concise financial report is an extract from the full financial report for the year ended 31 October 2010. The concise financial report has been prepared in accordance with *Accounting Standard AASB 1039: Concise Financial Reports*, and the *Corporations Act 2001*.

The financial statements, specific disclosures and other information included in the concise financial report are derived from and are consistent with the full financial report of Balmain Leagues Club Limited. The concise financial report cannot be expected to provide as detailed an understanding of the financial performance, financial position and financing and investing activities of Balmain Leagues Club Limited as the full financial report. A copy of the full financial report and auditor's report will be sent to any member, free of charge, upon request.

ACCOUNTING POLICIES

(a) Going Concern

The company for the year ended 31 October 2010 incurred a loss of \$3,189,395 and a cash flow deficit from operations of \$2,419,577, and as at that date had current liabilities in excess of current assets by \$1,497,654 and total liabilities in excess of total assets by \$4,181,945.

These conditions indicate the existence of material uncertainty, which may cast significant doubt about the company's ability to continue as a going concern.

The directors have prepared the financial report on a going concern basis for the following reasons:

1. The call option agreement has been taken up by the developer (Rozelle Village) and the first and second mortgages discharged.
2. A financial facility that provides funding to meet projected operating cash flows for the next 12 months and beyond is in place.
3. Two new venues Tigers Sydney Markets and Tigers Five Dock that are generating positive cash flows have been established.
4. The directors have undertaken vigorous financial modelling to determine the feasibility and long term cash flows of the two venues.

The directors are satisfied that the going concern basis of preparation is appropriate and have not adjusted the financial report in relation to this uncertainty. Therefore the financial report has been prepared on a going concern basis, which assumes continuity of normal business activities and the realisation of assets and the settlement of liabilities in the ordinary course of business.

(b) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

NOTES TO THE CONCISE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2010

NOTE 2: Revenue and Other Income

Sales revenue

	2010 \$	2009 \$
Poker machine takings	5,434,025	9,368,837
Bar sales	1,018,871	1,246,460
Catering sales	730,156	2,147,126
Merchandising sales	9,171	45,355
Commissions	54,287	96,436
Interest	560	2,474
Rent	28,081	192,909
Member subscriptions	84,348	110,073
Interest reimbursed by option holder	665,052	998,792
Sundry revenue	171,258	352,286
	8,195,809	14,560,748

Other Income

Gain on disposal of plant and equipment	74,458	39,318
Gain on disposal of poker machine entitlements	180,000	165,000
	254,458	204,318

Total Revenue and Other Income

	8,450,267	14,765,066
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NOTE 3: PROPERTY, PLANT AND EQUIPMENT HELD FOR SALE - CALL OPTION

Rozelle Village exercised the call option to purchase the properties listed below:

138-152 Victoria Road, Rozelle
154-156 Victoria Road, Rozelle
697 & 699 Darling Street, Rozelle
1-7 Waterloo Street, Rozelle

The first and second mortgages over these properties were discharged in accordance with the agreement.

NOTES TO THE CONCISE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2010

NOTE 4: BORROWINGS

- The bank overdraft and other loans are unsecured following the discharge of the first and second mortgages over the company's properties.
- The company has the following unsecured loans:
 - Working capital facility \$4,500,000. At 31 October 2010, \$3,500,000 had been drawn down. The loan is repayable no earlier than 3 years from the first draw.
 - Refurbishment facility \$3,100,000. At 31 October 2010, the facility was fully drawn. The loan is repayable no earlier than 5 years from the first draw.
- Lease liabilities are secured by the underlying leased assets.

NOTE 5: CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Contingent Liabilities

Financial Obligations in Relation to Joint Venture

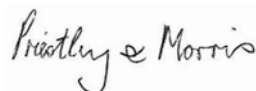
Balmain Tigers Rugby League Football Club Limited, the parent entity, holds a 50% interest in Wests Tigers Rugby League Football Pty Limited. The joint venture agreement contains annual financial obligations by the parent entity and the company up to \$1.5 million until 2011.

The company has guaranteed the parent entity's funding obligations under the joint venture agreement.

DISCLAIMER TO THE MEMBERS OF BALMAIN LEAGUES CLUB LIMITED

DISCLAIMER TO THE MEMBERS OF BALMAIN LEAGUES CLUB LIMITED

The additional financial data presented on the detailed profit and loss account is in accordance with the books and records of the company which have been subjected to the auditing procedures applied in our statutory audit for the year ended 31 October 2010. It will be appreciated that our statutory audit did not cover all details of the additional financial data. Accordingly, we do not express an opinion on such financial data and we give no warranty of accuracy or reliability in respect of the data provided. Neither the firm nor any member or employee of the firm undertakes responsibility in any way whatsoever to any person (other than Balmain Leagues Club Limited) in respect of such data, including any errors or omissions therein however caused.



Priestley & Morris
Chartered Accountants



P A Cordwell
Partner

Level 7
3 Horwood Place
Parramatta NSW 2150

Dated this 31st day of January 2011

Liability limited by a scheme approved under Professional Standards Legislation.

UNAUDITED SUPPLEMENTARY INFORMATION DETAILED PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED 31 OCTOBER 2010

	2010	2009
	\$	\$
Income		
Poker machine takings	5,434,025	9,368,837
Bar trading surplus	549,113	717,854
Catering surplus	414,197	1,354,275
Interest received	560	2,474
Tiger shop (deficit) / surplus	(7,334)	36,280
Members subscriptions & packages	84,348	110,073
Rent	28,081	192,909
Gain on disposal of plant and equipment	74,458	39,318
Gain on disposal of poker machine entitlements	180,000	165,000
Commissions	54,287	96,436
Sundry income	171,258	352,286
Interest reimbursed by option holder	665,052	998,792
Total income	7,648,045	13,434,534

This statement should be read in conjunction with the attached disclaimer

UNAUDITED SUPPLEMENTARY INFORMATION DETAILED PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED 31 OCTOBER 2010

	2010	2009
	\$	\$
Expenditure		
Advertising	93,996	116,556
AGM & annual report	3,500	17,350
Auditor's remuneration	47,095	36,800
Bad and doubtful debts	15,641	4,060
Bank charges	16,857	13,199
Bar requisites & kitchenware	27,775	66,949
Bingo & raffles	130,880	131,981
Cleaning costs	142,237	214,764
Computer expenses	120,981	126,808
Consultancy fees	41,220	52,071
Community support expenditure	143,446	430,825
Depreciation & amortisation	719,634	747,009
Directors' expenses	30,881	27,093
Energy costs	218,253	282,667
Entertainment costs	170,401	234,689
General expenses	167,241	377,632
Grants - Balmain Tigers Rugby League Football Club Limited	932,000	1,200,000

UNAUDITED SUPPLEMENTARY INFORMATION DETAILED PROFIT & LOSS ACCOUNT FOR THE YEAR ENDED 31 OCTOBER 2010

	2010	2009
	\$	\$
Impairment loss on property, plant and equipment held for sale	260,996	3,847,157
Insurance	146,113	245,336
Interest & lease expenses	955,972	1,798,755
Legal fees	13,854	-
Licenses & taxes	1,376,474	2,299,712
Members expenses & packages	136,109	204,831
Motor vehicle expenses	-	1,490
Payroll tax	115,167	241,036
Printing, postage & stationery	102,236	75,419
Promotion costs	266,272	553,046
Rates	53,499	101,349
Repairs & maintenance	385,564	486,510
Salaries & superannuation	2,608,559	4,723,187
Security	43,219	57,688
Subscriptions	34,796	19,402
Telephone	61,935	96,668
Training	30,871	90,368
Uniforms	(4,550)	24,380
Total general and administrative expenses	9,609,124	18,946,787
Restructuring and amalgamation costs	1,228,316	-
Total expenditure	10,837,440	18,946,787
Loss before income tax expense	(3,189,395)	(5,512,253)

This statement should be read in conjunction with the attached disclaimer

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TIGERS
FIVE DOCK

TIGERS
SYDNEY
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